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OFFICE OF THE MUNICIPAL MANAGER

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02 July 2018

Mr Dondo Mogajane
Director General
National Treasury
Private Bag X 115
PRETORIA
0001


Sir,

SUBMISSION OF THE 2018/2019 SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN (SDBIP)

The City of Mbombela approved its 2018/2019 Service Delivery and Budget Implementation Plan (SDBIP) on 28th June 2018.

Therefore, the City is submitting copies of the SDBIP for 2018/2019 as required by Section 53 (b) of the Municipal Finance Management Act 56 of 2003.

Yours faithfully,

79 
MR N DIAMOND
ACTING MUNICIPAL MANAGER





SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN (SDBIP)

2018-2019 FINANCIAL YEAR

TABLE OF CONTENTS

| | |
|--|-----------|
| ACRONYMS | 4 |
| FOREWORD OF THE EXECUTIVE MAYOR | 5 |
| 1 INTRODUCTION..... | 7 |
| 2 PERSPECTIVE | 7 |
| 3 IDP DEVELOPMENT OBJECTIVES | 8 |
| 4 DEVELOPMENT PRIORITIES | 8 |
| 5 LOCAL GOVERNMENT KEY PERFORMANCE AREAS (KPAS) | 8 |
| 6 ALIGNMENT OF KPAs, IDP DEVELOPMENT OBJECTIVE AND PRIORITIES | 9 |
| 7 LEGISLATIVE IMPERATIVES..... | 10 |
| 8 BUDGET AND SDBIP | 10 |
| 9 THE ROLE OF THE EXECUTIVE MAYOR IN CONTEXT OF SDBIP | 11 |
| 10 ROLE OF THE ACCOUNTING OFFICER IN RESPECT OF SDBIP | 11 |
| 11 ALIGNMENT OF THE IDP WITH THE BUDGET..... | 11 |
| 12 REPORTING ON THE SDBIP..... | 11 |
| 12.1 Monthly Reporting..... | 12 |
| 12.2 Quarterly Reporting | 12 |
| 12.3 Mid-Year Reporting..... | 12 |
| 12.4 Performance Reporting..... | 13 |
| 12.5 Annual Reporting | 13 |
| 12.6 Oversight Reporting..... | 13 |
| 13 PERFORMANCE AGREEMENTS WITH SECTION 57 OFFICIALS..... | 14 |
| 14 PERFORMANCE AGREEMENTS WITH OTHER MANAGERS | 14 |
| 15 KEY COMPONENTS OF THE 2018/19 SDBIP | 14 |
| 16 MUNICIPAL SCORE CARD | 14 |
| 17. ORGANISATIONAL (TOP LAYER) SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN (SDBIP) FOR 2018/2019 FINANCIAL YEAR | 15 |
| 17.1 Key Performance Area: Service Delivery and Infrastructure Development | 16 |

| | | |
|------|--|----|
| 17.2 | Key Performance Area: Local Economic Development | 26 |
| 17.3 | Key Performance Area: Institutional Development and Transformation | 29 |
| 17.4 | Key Performance Area: Public Participation and Good Governance | 31 |
| 17.5 | Key Performance Area: Financial Viability and Management | 33 |
| 18. | REVENUE AND EXPENDITURE PROJECTIONS | 37 |
| 18.1 | Monthly Projections of Revenue by Source | 37 |
| 18.2 | Monthly Projections of Operating revenue and Expenditure by Vote | 39 |
| 18.3 | Monthly Projections of Capital Expenditure by Vote | 41 |
| 19. | CONCLUSION | 43 |

ACRONYMS

| | | |
|--------------|---|---|
| AIDS | : | Acquired Immune Deficiency Syndrome |
| CCTV | : | Closed-Circuit Television |
| CFO | : | Chief Financial Officer |
| CoM | : | City of Mbombela |
| CWP | : | Community Work Programmes |
| DMM | : | Deputy Municipal Manager |
| EPWP | : | Expanded Public Works Programme |
| HIV | : | Human Immunodeficiency Virus |
| HR | : | Human Resource |
| IDP | : | Integrated Development Plan |
| KPA | : | Key Performance Areas |
| LDV | : | Light Duty Vehicle |
| LED | : | Local Economic Development |
| MFMA | : | Local Government: Municipal Finance Management Act, 2003 (Act 56 of 2003) |
| MM | : | Municipal Manager |
| MMS | : | Multimedia Message Service |
| MSA | : | Local Government: Municipal Systems Act, 2000 (Act 32 of 2000) |
| mSCOA | : | Municipal Standard Chart of Accounts |
| PIU | : | Project Implementation Unit |
| PMS | : | Performance Management System |
| SCM | : | Supply Chain Management |
| SDBIP | : | Service Delivery and Budget Implementation Plan |
| SDF | : | Spatial Development Framework |
| SMS | : | Short Message Service |
| WWTW | : | Waste Water Treatment Works |
| WTW | : | Water Treatment Works |

FOREWORD OF THE EXECUTIVE MAYOR



The City of Mbombela presents its 2018/2019 Service Delivery and Budget Implementation Plan (SDBIP) which gives effect to the 2018/2019 Integrated Development Plan (IDP) and budget that were adopted by Council on the 31st May 2018.

The municipality will be spending in the next three years R1 729 billion (92 per cent) of the total capital expenditure budget) on social infrastructure development to address backlogs and upgrading of the existing infrastructure in the following priority areas;

Bulk water and reticulation infrastructure budget allocation will amount to **R381** million over the medium-term and the allocation for 2018/2019 is R150 million. Nsikazi Bulk water supply is allocated an amount of R111 million over the medium term. The construction of the Karino/Nsikazi South Bulk water Scheme phase 2 (OMO reservoir) remains a priority and an amount of R58 million has been allocated. Provision of Nsikazi South bulk water supply Scheme phase 2 (Electrical Mechanic works) has been allocated an amount of R39 million over the medium-term. Phumlani water scheme has been allocated an amount of R42 million.

Roads and stormwater management infrastructure budget allocation will be **R643** million over the medium-term and the allocation for 2018/2019 is R188 million. The Sandford access bus route will be upgraded at a budget allocation of R7 million, Daantjie-Foda road will be upgraded at a budget of R7 million. Upgrade of Luphisi road at a budget of R33 million. Paving of and construction of bridges will amount to R45 million. Construction of Veza and Love corner roads are budgeted at R6 million each and construction of several streets in Kanyamazane at a budget allocation of R24 million.

Electricity supply and management infrastructure allocation will amount to **R49** million over the medium-term and the allocation for 2018/2019 is R18 million. The upgrade of bulk supply and electrification of Msholozhi will continue and the budget allocated over the medium-term is R16 million. Umjindi ext 17 substation has been allocated an amount of R4, 5 million and R5 million for the switching station and bulk supply.

Sanitation and sewerage infrastructure allocation will amount to **R94** million over the medium-term and the allocation for 2018/2019 is R23 million. The construction of Entokozweni sewer reticulation has been allocated a budget of R32 million over the medium-term. Mataffin outfall sewer will be upgraded at a cost of R11 million over the medium-term and refurbishment and upgrade of Northern Bulk outfall sewer is allocated an amount of R16 million over the medium-term.

The allocation for public transport infrastructure over the medium-term will amount to **R562** million and the allocation for 2018/2019 is R155 million. Bosch street interchange has been allocated a budget of R58 million over the medium-term. Legogote Public transport facility is allocated R56 million over the medium-term. The upgrade of rail bridge over Freidenheim road has been allocated R40 million over the medium-term. Upgrade of road P-10 from R40 to Umjindi CBD is allocated R51 million over the medium-term. The R40/D725 roads interchange and University Public Transport Precinct will continue and the budget allocated for this project is R170 million over the medium-term.

Water remains a high priority for the City hence the highest budget to address bulk water supply. The municipality is committed to delivering services and thus contributing towards addressing key priority issues of the municipality through the implementation of the 2018/2019 SDBIP. Furthermore, as a municipality, we strive to work together with our communities and stakeholders in working towards becoming a "City of Excellence"

I therefore present the 2018/2019 SDBIP in line with Section 53(c) (ii) of Local Government: Municipal Finance Management Act 56 of 2003.



CLLR S P MATHONSI
EXECUTIVE MAYOR

28.06.2018

1 INTRODUCTION

The municipality's SDBIP has been developed in line with the budget and the Integrated Development Plan (IDP) that were approved by Council on the 31st May 2018.

The success of the municipality in service delivery services depends on a partnership between the community and the municipality. In terms of this partnership, democratically elected leaders do not reduce democratic citizenship to regular exercise of the vote, but rather involve the electorate in determination of priorities, determination of development trajectories, and formulation of programmes. More importantly, the elected leaders have the obligation to be transparent about their service delivery and budget plans and allocations, as well as report on its progress on a structured and consistent basis.

The community takes an active part in the formulation of growth and development plans, as well as budgets to support such plans. This is reflected in the Integrated Development Plan (IDP). The Municipality has prepared the 2018/19 SDBIP in terms of the prescriptions of the MFMA.

Besides the appropriate spending of available funds in terms of the IDP, the 2018/19 SDBIP will also ensure that the basic components of governance – transparency and accountability – are enhanced and emphasized. The SDBIP will also ensure that appropriate information is circulated internally and externally to inform all stakeholders/partners on progress in terms of municipal service delivery.

The Service Delivery and Budget Implementation Plan (SDBIP) aims to illustrate how the adopted IDP and budget for the 2018/2019 financial year are aligned and how it will be implemented.

2 PERSPECTIVE

This SDBIP must be read in conjunction with the following:

- 2018/2019 Integrated Development Plan (IDP)
- 2018/2019 Budget

The reason is that the SDBIP is a working document that suggests how the vision, mission, strategic objectives, all municipal priorities will be reached with the available funding in the 2018/2019 financial year.

Because the SDBIP indicates how funds in the 2018/2019 financial year are going to be spent to fulfil the needs of communities, it is assumed that everybody concerned know the vision, mission, and strategic objectives of the municipality at heart. The reason is that the actions to be taken in terms of this SDBIP, are directly related to the reaching of goals in terms of the strategic objectives.

3 IDP DEVELOPMENT OBJECTIVES

The municipality has identified the following Development Objectives based on a thorough community consultative process:

- To provide infrastructure and sustainable basic services
- To provide sustainable social amenities to the communities
- To strengthen the delivery of sustainable integrated human settlement and environmental management
- To initiate a strong and sustainable economic development
- To build a strong good governance and institutional development
- To ensure legally sound financial viability and management
- To maintain and sustain the 2010 legacy projects

4 DEVELOPMENT PRIORITIES

The municipality has adopted the following 13 priorities to be implemented within the period of 2018/2019 financial year.

- Water supply
- Road infrastructure development and storm water
- Electricity supply and management
- Integrated human settlement
- Good governance and public participation
- Sanitation/sewerage
- Community development
- Rural development
- Economic development
- Waste and environmental management
- Financial management and viability
- Public transport
- Public Safety
- 2010 Legacy

5 LOCAL GOVERNMENT KEY PERFORMANCE AREAS (KPAS)

- Institutional development and transformation
- Service Delivery and Infrastructure Development
- Public Participation and Good Governance
- Local Economic Development
- Financial Viability and Management

6 ALIGNMENT OF KPAs, IDP DEVELOPMENT OBJECTIVE AND PRIORITIES

The table below shows the alignment between the Key Performance Areas, IDP development objectives and development priorities.

| KEY PERFORMANCE AREA (KPA) | IDP DEVELOPMENT OBJECTIVE | IDP DEVELOPMENT PRIORITY |
|---|---|--|
| Service Delivery and Infrastructure Development | 1. To provide infrastructure and sustainable basic services | Water supply |
| | | Roads infrastructure development and storm water |
| | | Electricity supply & energy management |
| | | Sanitation / sewerage |
| | | Public transport |
| | | Rural development |
| | | Waste and environmental management |
| | | Public Safety |
| | 2. To provide sustainable social amenities to the communities | Community development |
| | 3. To strengthen the delivery of sustainable integrated human settlement and environmental management | Integrated human settlement |
| Local Economic Development | 1. To initiate a strong and sustainable economic development | Economic development |
| Institutional Development and Transformation | 1. To maintain and sustain the 2010 legacy projects | 2010 legacy |
| | 2. To build a strong good governance and institutional development | Community Development |
| Public Participation and Good Governance | 1. To build a strong good governance and institutional development | Good governance & public participation |
| | | Good governance & public participation |
| Financial viability and management | 1. To ensure legally sound financial viability and management | Financial management |
| | | Revenue enhancement |

7 LEGISLATIVE IMPERATIVES

The Local Government Municipal Finance Management Act (Act no. 56 of 2003) prescribes that municipalities should formulate an annual Service Delivery and Budget Implementation Plan. (SDBIP)

This SDBIP for the 2018/2019 financial year adheres to all stipulations in the above-mentioned act.

8 BUDGET AND SDBIP

In terms of Section 15 of the MFMA, a municipality may except where otherwise provided in this Act, incur expenditure only in terms of approved budget and within the limits of the amounts appropriated for the different votes in an approved budget.

Immediately in Section 16, the MFMA prescribes that the Council of a municipality must for each financial year approve an annual budget for the municipality before the start of that financial year.

- An annual budget must be a schedule setting out realistically anticipated revenue for the budget year from each revenue source;
- Appropriating expenditure for the budget year under the different votes of the municipality.
- The budget must also set out the estimated revenue and expenditure by vote for the current year, as well as actual revenue and expenditure by vote for the financial year proceeding the current year.
- Lastly, the budget should provide a statement containing any other information required by Section 215 (3) of the Constitution or as may be prescribed. According to Section 24(2) (a), the budget of a municipality must be approved by Council before the start of the budget year.

In terms of the MFMA (Chapter 1), the SDBIP is defined as a detail plan approved by the Executive Mayor of a municipality for implementing the municipality's delivery of municipal services and its annual budget, and which must indicate the following:

- (a) projections for each month of –
 - i. revenue to be collected, by source, and
 - ii. operational and capital expenditure, by vote
- (b) service delivery targets and performance indicators for each quarter and
- (c) other matters prescribed

According to Section 53 of the MFMA, the Executive Mayor is expected to approve the SDBIP within 28 days after the approval of the budget. In addition, the Executive Mayor must ensure that the revenue and expenditure projections for each month and the service delivery targets and performance indicators as set out in the SDBIP are made public within 14 days after its approval.

9 THE ROLE OF THE EXECUTIVE MAYOR IN CONTEXT OF SDBIP

The Executive Mayor bears ultimate responsibility for guidance on budget processes, political leadership and service delivery in the municipality. This section highlights key roles of the Executive Mayor with regards to the SDBIP as indicated in Section 53 of the MFMA

- Provide general political guidance over the budget process and the priorities that guide the budget process (Section 53(1));
- Ensure Council approves the annual budget before the start of the financial year;
- Oversee Accounting Officer and CFO;
- Ensure adherence to the time schedule for budget;
- Ensure that the SDBIP is approved (by the Executive Mayor) within 28 days after the approval of the budget;
- Ensures that annual performance agreements are linked with measurable performance objectives in the IDP and the SDBIP; and
- Make the SDBIP public no later than 14 days after approval.

10 ROLE OF THE ACCOUNTING OFFICER IN RESPECT OF SDBIP

In terms of Sections 68 and 69 of the MFMA, the accounting officer bears the following responsibilities:

- Assist the Executive Mayor to perform budgetary functions and provide the Executive Mayor with administration support, information and resources;
- Implementation of the budget;
- Spending in accordance with budget and ensure that it is reduced as necessary when revenue is anticipated to be less than projected in the budget or in the SDBIP;
- Ensure that revenue and expenditure is properly monitored;
- Prepare adjustments budget when necessary; and
- Submit draft SDBIP and draft annual performance agreements for the municipal manager and all senior managers to the Executive Mayor.

11 ALIGNMENT OF THE IDP WITH THE BUDGET

All service delivery projects and other projects in the approved IDP and Budget for the 2018/2019 financial year have been incorporated into the SDBIP.

12 REPORTING ON THE SDBIP

Regular performance reporting should be done in terms of the SDBIP.

The MFMA outlines a series of reporting requirements. Both the Executive Mayor and the Accounting Officer have clear roles to play in preparing the reports to monitor performance in terms of the SDBIP.

Oversight Committees also have an important role to play in this regard.

The reports should enable councillors to monitor the performance and implementation of Service Delivery programmes.

12.1 Monthly Reporting

Section 71 of the MFMA stipulates that reporting on actual revenue targets and spending against the budget should occur on a monthly basis. This reporting must be conducted by the Accounting Officer of a municipality no later than 10 working days, after the end of each month.

Reporting must include the following:

- Actual revenue, per source
- Actual borrowings,
- Actual expenditure per vote
- Actual capital expenditure per vote,
- The amount of any allocations received
-

If necessary, an explanation of the following must be included in the monthly reports:

- Any material variances from the municipality's variance by source, and from the municipality's expenditure projection per vote
- Any material variances from the service delivery and budget implementation plan and
- Any remedial or corrective taken or to be taken to ensure that the projected revenue and expenditure remain within the municipality's approved budget

12.2 Quarterly Reporting

Section 52 (d) compels the Mayor to submit a report to the council on the implementation of the budget and the financial state of affairs of the municipality within 30 days of the end each quarter. The quarterly's performance projections captured in the SDBIP forms the basis for the Executive Mayor's quarterly reports.

12.3 Mid-Year Reporting

Section 72 (1) (a) of the MFMA outlines the requirements for mid- year reporting. The accounting officer is required by the 25th January of each year to assess the performance of the municipality during the first half of the year taking into account –

- (i) The monthly statements referred to in section 71 of the first half of the year
- (ii) The municipalities service delivery performance during the first half of the financial year, and the service delivery targets and performance indicators set in the service delivery and budget implementation plan;
- (iii) The past year's annual report, and progress on resolving problems identified in the annual report; and
- (iv) The performance of every municipal entity under the sole or shared control of the municipality, taking into account reports in terms of section 88 from any such entities.

Based on the outcomes of the mid-year budget and performance assessment report, an adjustments budget may be tabled if actual revenue or expenditure amounts are materially different from the projections contained in the budget or the SDBIP. The SDBIP is also a living document and may be modified based on the mid-year performance review. Thus the SDBIP remains a kind of contract that holds the municipality accountable to the community.

12.4 Performance Reporting

Section 46 of the Municipal Systems Act states that a municipality must prepare for each financial year, a performance report that reflects the following:

- The performance of the municipality and of each external service provided during that financial year;
- A comparison of the performances referred to in the above paragraph with targets set for and performances in the previous financial year; and
- Measures to be taken to improve on the performance

The performance report must be submitted at the end of the financial year and will be made public as part of the annual report in terms of chapter 12 of the MFMA.

The publication thereof will also afford the public the opportunity to judge the performance of the municipality against the targets set in the various planning instruments.

12.5 Annual Reporting

Section 121 of the MFMA provides that every municipality and every municipal entity must prepare an annual report for each financial year, and that the council of the municipality must within nine months after the end financial year concerned, deal with the annual report of the municipality and the annual report of any municipal entities under the municipality's sole or share control.

12.6 Oversight Reporting

The council of a municipality must consider the municipality's annual report (and that of any municipal entity under the municipality's control), and in terms of Section 129, within two months from the date of tabling of the annual report, must adopt an oversight report containing the council's comments, which must include a statement whether the council:

- (a) Has approved the annual report with or without reservations;
- (b) Has rejected the annual report; or
- (c) Has referred the annual report back for revision of those components that can be revised.

In terms of Section 132 of the MFMA, the following documents must be submitted by the accounting officer to the provincial legislature within seven days after the municipal council has adopted the relevant oversight report:

- (a) The annual report (or any components thereof) of each municipality and each municipal entity in the province;
- (b) All oversight reports adopted on those annual reports adopted in terms of section 129(1).

13 PERFORMANCE AGREEMENTS WITH SECTION 57 OFFICIALS

After the approval of the SDBIP, all section 57 managers will be required to sign performance agreements to ensure measurement of performance in terms of the IDP/SDBIP for the 2018/2019 financial year.

14 PERFORMANCE AGREEMENTS WITH OTHER MANAGERS

The municipality has developed a PMS system to allow for the monitoring of performance in terms of the SDBIP, of all managers in the municipality.

15 KEY COMPONENTS OF THE 2018/19 SDBIP

In terms of Circular No. 13 of the MFMA No. 56 of 2003, the Service Delivery and Budget Implementation Plan should indicate the responsibilities and outputs for each of the senior managers in the top management team. This must include inputs to be used and the time deadlines for each output. It must provide a total picture in terms of service delivery areas, budget allocations and monitoring and evaluation.

The 2018/19 SDBIP has been prepared in terms of Circular 13 of the MFMA, according to which the SDBIP must contain:

- Monthly projections of revenue to be collected for each source;
- Monthly projections of expenditure (operating and capital) and revenue for each vote;
- Quarterly projections of service delivery targets and performance indicators for each vote;
- Ward information for expenditure and delivery

16 MUNICIPAL SCORE CARD

The Municipality's Scorecard consists of the following:

- Service delivery targets and performance indicators which have been cascaded into the departments, departmental and Executive Management's Scorecards (S56 employees), which will be used for monitoring of the organization.



**17. ORGANISATIONAL (TOP LAYER) SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN
(SDBIP) FOR 2018/2019 FINANCIAL YEAR**

17.1 Key Performance Area: Service Delivery and Infrastructure Development

Development Objectives:

- To provide infrastructure and sustainable basic services
- To provide sustainable social amenities to the communities
- To strengthen the delivery of sustainable integrated human settlement and environmental management

| Programme / Project | IDP Numbers | Location | Ward | 2018/19 Budget | Baseline | Key Performance Indicator | 2018/19 Target | Means of verification | First Quarter Planned Target | Second Quarter Planned Target | Third Quarter Planned Target | Fourth Quarter Planned Target |
|--|------------------------------------|---|--------------------------------|----------------|--|---|--|------------------------|--------------------------------------|---|---|--|
| Development Objective: To provide infrastructure and sustainable basic services | | | | | | | | | | | | |
| Development Priority: Water Supply | | | | | | | | | | | | |
| Water reticulation | CoMC96, CoMC97 | Nsikazi North and South | 1,5,6,7,9,25,39,24,26,33,40 | R15 165 920 | 28 kilometres of water reticulation pipe installed | Number of kilometres of water reticulation pipe installed | 14 kilometres of water reticulation pipe installed | Completion certificate | N/A | N/A | 8 kilometres of water reticulation pipe installed | 14 kilometres of water reticulation pipe installed |
| | CoMC121, CoMC115 | Institutional Daantjie | Institutional 2 | R 11 300 000 | 13 kilometres of water network | Number of Kilometre of water network constructed | 8 km of water network constructed | Completion Certificate | N/A | 4 kilometres of water network constructed | 8 kilometres of water network constructed | N/A |
| Water scheme programme | CoMC125, CoMC126, CoMC127, CoMC100 | Phumlani and White River, Luphisi, Tekwane North, Nsikazi North | 14,30,24,18,1,2,3,5,6,7,8,9,25 | R33 250 000 | 12.5 km completed | Kilometres of Bulk line installed | 6.8 Kilometres of bulk line completed | Completion Certificate | 1.5 Kilometres of Bulk Line Complete | 5 Kilometres of Bulk Line Complete | 6 Kilometres of Bulk Line Complete | 6.8 Kilometres of Bulk Line Complete |

| Programme / Project | IDP Numbers | Location | Ward | 2018/19 Budget | Baseline | Key Performance Indicator | 2018/19 Target | Means of verification | First Quarter Planned Target | Second Quarter Planned Target | Third Quarter Planned Target | Fourth Quarter Planned Target |
|---|-------------|----------------------|--------------------|----------------|-------------------------------|---|--|------------------------|---|---|---|--|
| | CoMC56 | Karino/Tekwane South | 2,4,10,11,18, | R41 620 002 | 0 | % of mechanical and Electrical works completed | 75% of mechanical and Electrical works completed at Nsikazi South Via Karino Bulk Water Supply | Progress Report | 10 % of mechanical and electrical works completed | 25 % of mechanical and electrical works | 50 % of mechanical and electrical works | 75% of mechanical and electrical works |
| | CoMC98 | Phumlani | 14, | R9 589 103 | 50% constructed | Percentage of reservoirs(3 ML/d) for Phumlani completed | 100% of reservoir (3 ML/d) for Phumlani completed | Completion Certificate | 75% of reservoir (3 ML/d) for Phumlani completed | 100% of reservoir (3 ML/d) for Phumlani completed | N/A | N/A |
| | CoMC100 | Nsikazi North | 1,2,3,5,6,7,8,9,25 | R36 000 000 | 1 pump station | Number of Pump Stations constructed for Nsikazi North | 1 Pump Station constructed for Nsikazi North | Completion certificate | N/A | N/A | N/A | 1 Pump Station constructed for Nsikazi North |
| Water scheme programme | CoMC113 | Institutional | Institutional | R4 000 000 | 1 truck filling point | Number of Truck Filling Points Constructed | 1 Truck Filling Point Completed | Completion Certificate | N/A | N/A | 1 Truck Filling Point Completed | N/A |
| Provision of water structures programme | CoMC104 | Kamadakwa | 41 | R1 000 000 | 0 | Number of Erf/Yard Connections completed | 500 Erf/Yard Connections completed | Completion Certificate | N/A | 500 Erf/Yard Connections completed | N/A | N/A |
| Planning and designs programme | CoMC99 | Matsulu | 13,27,28 | R2 000 000 | Preliminary designs completed | Number of Design Reports for the 6 ML/d Matsulu WTW | 1 Design Report for the 6ML/d completed | Design Report | 1 Design Report for the 6ML/d completed | N/A | N/A | N/A |

| Programme / Project | IDP Numbers | Location | Ward | 2018/19 Budget | Baseline | Key Performance Indicator | 2018/19 Target | Means of verification | First Quarter Planned Target | Second Quarter Planned Target | Third Quarter Planned Target | Fourth Quarter Planned Target |
|---|--|---|-----------------------------|----------------|-------------------------------|--|---|------------------------|------------------------------|--|--|---|
| | | | | | | completed | | | | | | |
| Alternative water supply programme | CoMC107 CoMC108 CoMC109 CoMC110 CoMC111 CoMC114 | Institutional Mthunzi, Ma 50 1&2, Lungisa Trust Bhayizane, Kamkasi, Gutshwa clinic, Poponyane road Dwaleni, Mellaand, Sinco bile, Gutshwa Mvangatini, Buyelani Zomba & Moyeni | Institutional 7 31 32 35 36 | R6 900 000 | 0 | Number of Boreholes Drilled | 20 Boreholes Drilled | Completion Certificate | None | 5 Boreholes Drilled | 21 Boreholes Drilled | N/A |
| Reduction of Water lost programme | CoMC112 | Dindela & Phumula | 44 | R 250 000 | 5km | Number of Meters of AC pipes replaced with PVC pipes | 230m of AC pipes replaced with PVC pipes | Completion Certificate | N/A | 200m of AC pipes replaced with PVC pipes | N/A | N/A |
| Development Priority: Sanitation | | | | | | | | | | | | |
| Sewer reticulation programme | CoMC103 CoMC119 CoMC106 | Kanyamazane Kabokweni Emjindini x11 | 21 33 45 | R17 500 000 | No/ Dilapidated sewer network | Number of kilometres of sewer network constructed | 3 kilometres of sewer network constructed | Completion certificate | N/A | 0.5 kilometre of sewer network constructed | 1 kilometre of sewer network constructed | 3 kilometres of sewer network constructed |

| Programme / Project | IDP Numbers | Location | Ward | 2018/19 Budget | Baseline | Key Performance Indicator | 2018/19 Target | Means of verification | First Quarter Planned Target | Second Quarter Planned Target | Third Quarter Planned Target | Fourth Quarter Planned Target |
|--|--|---|----------------------------|----------------|--------------------------|--|---|-----------------------------|--|---|---------------------------------|-------------------------------------|
| | CoMC28, CoMC102 | Entokozweni, Tekwane South | 18,20 | R8 500 000 | 0 | % of sewer Reticulation completed | 65% of sewer Reticulation completed | Progress Report and minutes | N/A | N/A | N/A | 65% of sewer Reticulation completed |
| Provision of sanitation structures programme | CoMC105 | Verulam | 43 | R700 000 | No household connections | Number of Households connected to the sewer network | 100 Households connected to the sewer network | Completion Certificate | N/A | 100 Households connected to the sewer network | N/A | N/A |
| Provision of outfall sewer programme | CoMC118 | White River | 30 | R 6 500 000 | 1,6 meters completed | Number of kilometres of Outfall sewer line completed | 1 kilometres of Outfall Sewer line completed | Completion Certificate | 1 kilometres of Outfall Sewer line completed | N/A | N/A | N/A |
| | CoMC58 | Mataffin | 14 | R7 345 998 | 0 | % of outfall sewer completed | 75% of Outfall Sewer completed | Progress Report | 10 % of outfall sewer completed | 25 % of outfall sewer completed | 50 % of outfall sewer completed | 75 % of outfall sewer completed |
| Development Priority: Electricity Supply & energy management | | | | | | | | | | | | |
| Electrification programme | CoMC14 CoMC15 CoMC16 CoMC17 CoMC18 CoMC19 | Emjindini Trust Emjindini Ext 17 Msholozzi Tekwane South Matsafeni Mbombela | 41 45 14 18 14 | R16 545 000 | 0 | Number of households connected | 1067 households connected | Completion certificate | N/A | 100 households connected | 917 households connected | 1067 households connected |

| Programme / Project | IDP Numbers | Location | Ward | 2018/19 Budget | Baseline | Key Performance Indicator | 2018/19 Target | Means of verification | First Quarter Planned Target | Second Quarter Planned Target | Third Quarter Planned Target | Fourth Quarter Planned Target |
|-------------------------------------|------------------|---------------|----------------|----------------|-------------------------------|--|--|------------------------|------------------------------|---|---|--|
| Electrification programme | CoMC11 CoMC12 | Umjindi | 41,42,43,44,45 | R9 500 000 | Feasibility study and designs | % of Phase 1 of substation buildings construction | 100% of Phase 1 of substation buildings construction | Progress report | N/A | N/A | N/A | 100% of Phase 1 of substation buildings construction |
| Street lights replacement programme | CoMC20 | Kanyamazane | 19,20,21 | R2 000 000 | 0 | Number of street lights installed | 100 street lights installed | Completion certificate | N/A | N/A | 100 street lights installed | N/A |
| | CoMO37 | Institutional | Institutional | R6 588 597 | 200 Street lights | Number of Street lights retrofitted with LED lights | 570 Street lights retrofitted with LED lights | Completion Certificate | N/A | 190 Street lights retrofitted with LED lights | 380 Street lights retrofitted with LED lights | 570 Street lights retrofitted with LED lights |
| Electricity Bulk Supply programme | CoMC13 | Msholozile | 14 | R5 000 000 | Feasibility study and designs | Number of Kilometres of bulk supply 132 kV line constructed | 3 Kilometres of bulk supply 132 kV line constructed | Completion certificate | N/A | N/A | N/A | 3km of 132 kV line constructed |
| | CoMC12 | Umjindi | 41,42,43,44,45 | R5 000 000 | Feasibility study and designs | Number of Kilometres of 132 KV line route confirmed and signed off | 37 Kilometres of 132 KV line route from Mbombela to Barberton confirmed and signed off | Report | N/A | N/A | N/A | 37 Kilometres of 132 KV line route from Mbombela to Barberton confirmed and signed off |
| Electricity management programme | CoMO38 | Institutional | Institutional | R1 740 544 | 3998 | Number of meters audited | 1300 Meters audited | Audit report | N/A | N/A | 1300 Meters audited | N/A |

| Programme / Project | IDP Numbers | Location | Ward | 2018/19 Budget | Baseline | Key Performance Indicator | 2018/19 Target | Means of verification | First Quarter Planned Target | Second Quarter Planned Target | Third Quarter Planned Target | Fourth Quarter Planned Target |
|---|--|---|-----------------------------------|-----------------|----------|---|--|--|--|---|--|---|
| Development Priority: Roads infrastructure development and storm water | | | | | | | | | | | | |
| Construction of roads programme | CoMC25 CoMC26 CoMC27 CoMC31 CoMC34 CoMC39 CoMC41 CoMC42 CoMC43 CoMC44 CoMC51 | Send Ford Kenyamazane Nkomeni Foda Barberton- Verulam Msogwaba Matsulu Daantjie | 1,21,2,43, 26,21,13,2 3,20 | R48 860 212 | 6% | % of Kilometres of roads constructed | 100% of 11.561 Kilometres of roads constructed | Completion certificates | 31% of 11.561 Kilometres of roads constructed | 61% of 11.561 Kilometres of roads constructed | 80% of 11.561 Kilometres of roads constructed | 100% of 11.561 Kilometres of roads constructed |
| | CoMC40 CoMC45 CoMC46 | Daantjie KaMphatse Cemetery road | 23 3 4 | R 15 916 667 | 0% | % of Kilometres of roads constructed | 63% of 4.1 Kilometres of roads constructed | Minutes of the monthly progress meetings | 10% of 4.1 Kilometres of roads constructed | 30% of 7.43 Kilometres of roads constructed | 48% of 7.43 Kilometres of roads constructed | 63% of 7.43 Kilometres of roads constructed |
| Road upgrade programme | CoMC35, CoMC47, CoMC50 | Barberton- Spearville, Dindela, Matsulu, Daantjie | 41,42,43,4 4,,44 &45 ,13,23 | R14 516 667 | 20% | % of Kilometres of streets upgraded | 100% of 4.4 Kilometres of streets upgraded | Completion certificate | 25% of 4.4 Kilometres of streets upgraded | 60% of 4.4 Kilometres of streets upgraded | 83% of 4.4 Kilometres of streets upgraded | 100% of 4.4 Kilometres of streets upgraded |
| Construction of pedestrian bridges programme | CoMC23 CoMC24 | Mahushu Matsulu | 3,5,2q7 | R13 000 000 | 0% | % of construction of pedestrian bridges completed | 100% of construction of pedestrian bridges completed | Completion Certificate | N/A | 90% of construction of pedestrian bridges completed | 100% of construction of pedestrian bridges completed | N/A |
| Construction of bus routes programme | CoMC36 | Sandriver | 25% | R6 083 33 3 | 10% | % of Kilometres of Bus Route constructed | 100% of 2.98 Kilometres of Bus Route constructed | Completion certificate | 25% of 2,980 Kilometres of bus route constructed | 50% of 2,980 Kilometres of bus route constructed | 75% of 2,980 Kilometres of bus route constructed | 100% of 2,980 Kilometres of bus route constructed |

| Programme / Project | IDP Numbers | Location | Ward | 2018/19 Budget | Baseline | Key Performance Indicator | 2018/19 Target | Means of verification | First Quarter Planned Target | Second Quarter Planned Target | Third Quarter Planned Target | Fourth Quarter Planned Target |
|--|----------------|---------------------|---------------|----------------|--|--|--|-----------------------------|--|--|---|---|
| | CoMC37, CoMC38 | Mgcobaneni, Mfuleni | 9,28% | R12 555 554 | 0% | | 55% of 5.77 kilometres of bus route constructed | Progress report and minutes | N/A | 7.5% of 5.77 kilometres of bus route constructed | 27.5% of 5.77 kilometres of bus route constructed | 55% of 5.77 kilometres of bus route constructed |
| | CoMC49 | Mspgwaba | 22 | R5 249 997 | 0% | % of 1.83 kilometres of bus route upgraded | 40% of 1.83 kilometres of bus route upgraded | Progress report and minutes | N/A | 10% of 1.83 kilometres of bus route upgraded | 25% of 1.83 kilometres of bus route upgraded | 40% of 1.83 kilometres of bus route upgraded |
| Roads and Stormwater programme | CoMO49 | Institutional | institutional | R23 000 000 | 0 | Number of Square meters of milling done on collapsed road layers | 3000 m² of milling done on collapsed road layers | Completion certificate | 3000 m² of milling done on collapsed road layers | N/A | N/A | N/A |
| | | | | | 256207 m² of roads resealed in 2015/16 | Square meters of tar roads resealed | 336 000 m² of tar roads resealed | | 140 000 m² of tar roads resealed | 336 000 m² of tar roads resealed | N/A | N/A |
| Development Priority: Public Transport | | | | | | | | | | | | |
| Construction of Public Transport (PT) facilities programme | CoMC72 | Hazyview | 1 | R3 941 974 | 0 | Number of PT facilities constructed | 18 of PT facilities constructed | Completion certificates | N/A | 9 of PT facilities constructed | N/A | 18 of PT facilities constructed |

| Programme / Project | IDP Numbers | Location | Ward | 2018/19 Budget | Baseline | Key Performance Indicator | 2018/19 Target | Means of verification | First Quarter Planned Target | Second Quarter Planned Target | Third Quarter Planned Target | Fourth Quarter Planned Target |
|--|----------------------------|--------------------------|----------------|----------------|---|---|---|--|--|--|---|--|
| | CoMC66 | Legogote / Swalala | 6 | R17 469 253 | 10% of Legogote Public Transport Facility completed | % of new PT facilities competed | 60% of Public Transport Facility completed | Minutes of the monthly progress meetings | 20% of Public Transport Facility completed | 30% of Public Transport Facility completed | 45% of Public Transport Facility completed | 60% of Public Transport Facility completed |
| Development Priority: Community Development | | | | | | | | | | | | |
| Construction of Community Development programmes | CoMC53 CoMC54 CoMC55 | Makoko Mbonisweni Numbi | 34 38 39 | R16 500 000 | 0 | % of the number of community halls constructed | 80% of 3 community halls constructed | Completion certificate | N/A | 10% of 3 community halls constructed | 40% of 3 community halls constructed | 80% of 3 community halls constructed |
| | CoMC32 CoMC33 CoMC7 | Mpopoli Sandriver Phola | 35 25 | R8 500 000 | 0 | Number of community halls constructed | 3 community halls constructed | Completion certificate | N/A | 3 community halls constructed | N/A | N/A |
| | CoMC10 | Nelsville | 17 | R400 000 | 1 Club House renovated | Number of community halls upgraded | 1 Community hall upgraded | Completion certificate | N/A | N/A | N/A | 1 Community hall upgraded |
| | CoMC57 CoMC29 CoMC30 | Barberton Matsulu Masoyi | 42 28 6 | R14 659 691 | 0 | Number of sports facilities upgraded | 3 sports facilities upgraded | Completion certificate | N/A | 1 sports facility upgraded | N/A | 2 sports facilities upgraded |
| | CoMC9 | Valencia | 17 | R500 000 | 0 | Number of meters fenced for the both sides of the Canal | 132 meters fenced for the both sides of the Canal | Completion certificate | N/A | R0 | 132 meters fenced for the both sides of the Canal | R500 000 |

| Programme / Project | IDP Numbers | Location | Ward | 2018/19 Budget | Baseline | Key Performance Indicator | 2018/19 Target | Means of verification | First Quarter Planned Target | Second Quarter Planned Target | Third Quarter Planned Target | Fourth Quarter Planned Target |
|---|-------------|--|--|----------------|----------|---|---|---|---|---|---|---|
| | | | | | | Number of meters on Valencia sports ground fenced | 210 meters on Valencia sports ground fenced | | N/A | R0 | 210 meters on Valencia sports ground fenced | |
| Development Priority: Rural Development | | | | | | | | | | | | |
| Rural Development programmes | CoMCS | Kabokweni, Plaston and Luphisi | 11,32,33,36,38,40 | R 33,535,000 | 40 % | % of rehabilitation of 14km of Luphisi_Kabokweni_Plaston road | 100% of rehabilitation of 14km of Luphisi_Kabokweni_Plaston road | Completion certificate | 55 % of rehabilitation of 14km of Luphisi_Kabokweni_Plaston road | 70 % of rehabilitation of 14km of Luphisi_Kabokweni_Plaston road | 85 % of rehabilitation of 14km of Luphisi_Kabokweni_Plaston road | 100 % of rehabilitation of 14km of Luphisi_Kabokweni_Plaston road |
| Development Priority: Waste and environmental management | | | | | | | | | | | | |
| Waste Management programme | CoMO21 | Institutional | Institutional | R 1 400 000 | 0 | Number of waste management audits conducted | 5 Waste management Audits conducted | Audit Report | N/A | 1 Waste management Audit conducted | 3 Waste management Audits conducted | 5 Waste management Audits conducted |
| Waste Collection Services programme | CoMOP101 | Mbombeia, White River, Kabokweni, Kanyamazane, Matsiuli, Barberton | 1,,13,14,15,16,17,18,19,20,21,22,,27,28,30,33,37,38 41,42,43,44,45 | R0 | 0 | 100% of New additional formalised households with access to weekly waste removal services | 100% of New additional formalised households with access to weekly waste removal services | Occupation Report and list of valuated new property | 100% of New additional formalised households with access to weekly waste removal services | 100% of New additional formalised households with access to weekly waste removal services | 100% of New additional formalised households with access to weekly waste removal services | 100% of New additional formalised households with access to weekly waste removal services |
| Development Priority: Public Safety | | | | | | | | | | | | |
| Municipal law enforcement programmes | CoMOP83 | Institutional | Institutional | R0 | 12 | Number of municipal law | 12 municipal law | Reports | 3 municipal law enforcement | 6 municipal law enforcement | 9 municipal law | 12 municipal law |

| Programme / Project | IDP Numbers | Location | Ward | 2018/19 Budget | Baseline | Key Performance Indicator | 2018/19 Target | Means of verification | First Quarter Planned Target | Second Quarter Planned Target | Third Quarter Planned Target | Fourth Quarter Planned Target |
|---|-------------|---------------|---------------|----------------|----------|---|--|-----------------------|--|--|--|--|
| | | | | | | enforcement operation conducted | enforcement operation conducted | | operation conducted | operation conducted | enforcement operation conducted | enforcement operation conducted |
| Traffic law enforcement programme | CoMOP84 | Institutional | Institutional | R0 | 48 | Number of road-blocks conducted for traffic law enforcement | 12 Road-blocks conducted for traffic law enforcement | Reports | 12 Road-blocks conducted for traffic law enforcement | 24 Road-blocks conducted for traffic law enforcement | 36 Road-blocks conducted for traffic law enforcement | 48 Road-blocks conducted for traffic law enforcement |
| Development Priority: integrated human settlement | | | | | | | | | | | | |
| Human settlement programmes | CoM07 | Institutional | Institutional | R1 500 000 | 1333 | Number of Title Deeds registered | 613 Title Deeds registered | Title Deeds | 153 Title Deeds registered | 306 Title Deeds registered | 459 Title Deeds registered | 613 Title Deeds registered |

17.2 Key Performance Area: Local Economic Development

Development Objective: To initiate a strong and sustainable economic development

| Programme / Project | IDP Numbers | Location | Ward | 2018/19 Budget | Baseline | Key Performance Indicator | 2018/19 Target | Means of verification | First Quarter Planned Target | Second Quarter Planned Target | Third Quarter Planned Target | Fourth Quarter Planned Target |
|---|-------------|---------------------------------|---------------|----------------|--|--|--|--|---|--|--|---|
| Development Objective: To initiate a strong and sustainable economic development | | | | | | | | | | | | |
| Development Priority: Economic Development | | | | | | | | | | | | |
| Economic Development programme | CoMC1 | Msogwaba | 40 | R7 604 885 | Job linkage Centre Structure Completed | Number of sets of equipment purchased for the Job Linkage centre | 3 sets of equipment purchased for the Job Linkage centre | Completion certificate and report | N/A | N/A | 3 sets of equipment purchased for the Job Linkage centre | N/A |
| | CoMC4 | Hazyview, Barberton and N4 Road | 1,41,14,15 | R3 000 000 | 3 Architectural designs | Number of New Informal Trade Stalls constructed | 3 New Informal Trade Stalls constructed | Completion certificate | N/A | N/A | N/A | 3 New Informal Trade Stalls constructed |
| | CoMO14 | Institutional | Institutional | R700 000 | 5 | Number of Youth enterprises supported | 10 enterprises supported Youth Programme | Reports | 5 enterprises supported Youth Programme | 10 enterprises supported Youth Programme | N/A | N/A |
| | CoMO28 | Institutional | Institutional | R540,000 | 10 Learners assessed on RPL | Number of Learners assessed for RPL | 10 Learners assessed for RPL | Statements of Results/ Assessment outcomes | N/A | N/A | 10 Learners assessed for RPL | N/A |
| | CoMO29 | Institutional | Institutional | R600,000 | 50 Learners trained | Number of learners trained | 50 Learners trained | Final Assessment Outcomes Report | N/A | N/A | N/A | 50 learners trained |

| Programme / Project | IDP Numbers | Location | Ward | 2018/19 Budget | Baseline | Key Performance Indicator | 2018/19 Target | Means of verification | First Quarter Planned Target | Second Quarter Planned Target | Third Quarter Planned Target | Fourth Quarter Planned Target |
|--------------------------------------|-------------|---------------|---------------|----------------|-----------------------------|--|---|-------------------------------|------------------------------|---|--|--|
| | CoMO1 | Institutional | Institutional | R800 000 | 0 | Number of designs completed for the construction of the piggery houses | 1 design completed for the construction of the piggery houses | Design report | N/A | 1 design completed for the construction of the piggery houses | N/A | N/A |
| | CoMO2 | Institutional | Institutional | R800 000 | Dilapidated broiler houses | Number of broiler houses renovated | 4 broiler houses renovated | Completion Certificate | N/A | 1 broiler house renovated | 3 broiler houses renovated | 4 broiler houses renovated |
| | CoMO9 | Institutional | Institutional | R280 000 | 1 Rural cooperative trained | Number of rural cooperatives trained | 2 rural cooperatives trained | Report | N/A | 1 rural cooperative trained | 2 rural cooperative trained | N/A |
| | CoMO13 | Institutional | Institutional | R500 000 | 1 cooperative supported | Number of cooperatives supported | 8 cooperatives supported | Report | 2 cooperatives supported | 4 cooperatives supported | 6 cooperatives supported | 8 cooperatives supported |
| | CoMOP118 | Institutional | Institutional | R800 000 | 0 | Number of Boreholes drilled for construction of boreholes for co-ops | 2 Boreholes drilled for construction of boreholes for co-ops | Completion certificate | N/A | N/A | 1 Boreholes drilled for construction of boreholes for co-ops | 2 Boreholes drilled for construction of boreholes for co-ops |
| Operationalization special programme | CoMOP120 | Institutional | Institutional | R6 000 000 | Draft Vision 2030 framework | Number of vision 2030 Projects implemented | 1 Strategic densification Policy development | Densification policy document | N/A | N/A | N/A | 1 Strategic densification Policy development |

| Programme / Project | IDP Numbers | Location | Ward | 2018/19 Budget | Baseline | Key Performance Indicator | 2018/19 Target | Means of verification | First Quarter Planned Target | Second Quarter Planned Target | Third Quarter Planned Target | Fourth Quarter Planned Target |
|---------------------|-------------|----------|------|----------------|----------|---------------------------|--|-----------------------|------------------------------|-------------------------------|------------------------------|--|
| | | | | | | | 1 Export Hub and Agro-processing feasibility study conducted | Feasibility Study | N/A | N/A | N/A | 1 Export Hub and Agro-processing feasibility study conducted |
| | | | | | | | 1 Rocky Drift Industrial Park & Incubation Precinct Plan developed | Precinct Plan | N/A | N/A | N/A | 1 Rocky Drift Industrial Park & Incubation Precinct Plan Developed |
| | | | | | | | Number of Studies conducted on Basic Service Fee on Informal Settlements and Traditional Authorities areas conducted | Report | N/A | N/A | N/A | 1 Study conducted on Basic Service Fee on Informal Settlements and Traditional Authorities areas conducted |

17.3 Key Performance Area: Institutional Development and Transformation

Development Objective: To build a strong good governance and Institutional development

| Programme / Project | IDP Numbers | Location | Ward | 2018/19 Budget | Baseline | Key Performance Indicator | 2018/19 Target | Means of verification | First Quarter Planned Target | Second Quarter Planned Target | Third Quarter Planned Target | Fourth Quarter Planned Target |
|--|-------------|---------------|---------------|----------------|------------------------------|---|---|---|---|---|---|---|
| Development Objective: To initiate build a strong good governance and institutional development | | | | | | | | | | | | |
| Development Priority: Good Governance and Public Participation | | | | | | | | | | | | |
| Human Resources Development programme | CoMO27 | Institutional | Institutional | R500 000 | 4 workshops | Number of workshops Conducted for Chairperson and Prosecutors | 4 workshops for Chairpersons and Prosecutors conducted | Attendance Register & Assessment Outcomes | 1 workshop for Chairpersons and Prosecutors conducted | 2 workshops for Chairpersons and Prosecutors conducted | 3 workshop for Chairpersons and Prosecutors conducted | 4 workshops for Chairpersons and Prosecutors conducted |
| | CoMOP130 | institutional | Institutional | R200 000 | 8 workshops | Number of workshops of Supervisors conducted | 2 workshops of Supervisors conducted | Attendance Register | 1 workshop of Supervisors conducted | 2 workshops of Supervisors conducted | N/A | N/A |
| Employee wellness programs | CoMO25 | Institutional | Institutional | R600 000 | 32 employees and councillors | % of employees and councillors requiring EAP assisted | 100 % of employees and councillors requiring EAP assisted | Report from the service provider | 100 % of employees and councillors requiring EAP assisted | 100 % of employees and councillors requiring EAP assisted | 100 % of employees and councillors requiring EAP assisted | 100 % of employees and councillors requiring EAP assisted |
| | CoMO26 | institutional | Institutional | R500 000 | 7 | Number of employees referred for medical examinations | 300 employees referred for medical examinations | Report | N/A | 100 employees referred for medical examinations | 200 of employees referred for medical examinations | 300 of employees referred for medical examinations |

| Programme / Project | IDP Numbers | Location | Ward | 2018/19 Budget | Baseline | Key Performance Indicator | 2018/19 Target | Means of verification | First Quarter Planned Target | Second Quarter Planned Target | Third Quarter Planned Target | Fourth Quarter Planned Target |
|----------------------------|-------------|---------------|---------------|----------------|--|---|--|---|--|-------------------------------|------------------------------|---|
| Risk mitigation programmes | CoMOP07 | Institutional | Institutional | R0 | Enterprise Risk Management Framework for the 2018/2019 | Number of Approved Enterprise Risk Management Framework for the 2019/2020 | 1 Approved Enterprise Risk Management Framework for the 2019/2020. | Approved Enterprise Risk Management Framework for the | N/A | N/A | N/A | 1 Approved Enterprise Risk Management Framework for the 2019/2020 |
| | CoMOP10 | Institutional | Institutional | R0 | Strategic risk register for the 2018/2019 | Number of Strategic risk register for 2019/20 compiled | 1 Strategic risk register for 2019/20 compiled | Approved Strategic risk register for 2019/20 | N/A | N/A | N/A | 1 Strategic risk register for 2019/20 compiled |
| Internal Audit programmes | CoMOP24 | Institutional | Institutional | R0 | 14 | Number of Internal audits conducted | 12 Internal audits conducted | Audit reports | 3 Internal audits conducted | 6 Internal audits conducted | 9 Internal audits conducted | 12 Internal audits conducted |
| | CoMOP25 | Institutional | Institutional | R0 | Approved 2017/18 Audit Committee Charter (AC) | Reviewed and approved AC charter | 1 Audit Committee charter viewed and approved | Approved AC Charter for 2018/19 | 1 Audit Committee charter viewed and approved | N/A | N/A | N/A |
| | CoMOP27 | Institutional | Institutional | R0 | Approved Internal Audit Charter | Number of Internal Audit Charter reviewed and approved | 1 Internal Audit Charter reviewed and approved | Approved Internal Audit Charter | 1 Internal Audit Charter reviewed and approved | N/A | N/A | N/A |

17.4 Key Performance Area: Public Participation and Good Governance

Development Objective: To build a strong good governance and institutional development

| Programme / Project | IDP Numbers | Location | Ward | 2018/19 Budget | Baseline | Key Performance Indicator | 2018/19 Target | Means of verification | First Quarter Planned Target | Second Quarter Planned Target | Third Quarter Planned Target | Fourth Quarter Planned Target |
|---|-------------|---|---------------|----------------|----------------------------|--|--|-----------------------|--|--|--|--|
| Development Objective: To initiate build a strong good governance and institutional development | | | | | | | | | | | | |
| Development Priority: Good Governance and Public Participation | | | | | | | | | | | | |
| IDP development and review | CoMOP135 | Institutional | Institutional | R0 | 1 (2017/18 financial year) | Number of IDPs submitted to Council by 31 May 2019 | 1 Reviewed IDP submitted to Council by 31 May 2019 | Approved IDP | N/A | N/A | N/A | 1 Reviewed IDP submitted to Council by 31 May 2019 |
| | CoMOP206 | IDP and Budget Public Participation | Institutional | R0 | 59 | Number of IDP/ Budget consultative meetings held | 59 (IDP consultative meetings) | Attendance registers | N/A | 9 IDP/ Budget consultative meetings held | 11 IDP/ Budget consultative meetings held | 59 IDP/ Budget consultative meetings held |
| | CoMOP210 | Chief Whip Outreach/ engagement Programme | Institutional | R0 | 10 | Number of chief whip Outreach/ engagement programmes conducted | 8 chief whip Outreach/ engagement programmes conducted | Attendance registers | 2 chief whip Outreach/ engagement programmes conducted | 4 chief whip Outreach/ engagement programmes conducted | 6 chief whip Outreach/ engagement programmes conducted | 8 chief whip Outreach/ engagement programmes conducted |

| Programme / Project | IDP Numbers | Location | Ward | 2018/19 Budget | Baseline | Key Performance Indicator | 2018/19 Target | Means of verification | First Quarter Planned Target | Second Quarter Planned Target | Third Quarter Planned Target | Fourth Quarter Planned Target |
|---------------------|-------------|---------------|---------------|----------------|---------------|--|--|-----------------------|------------------------------|-------------------------------|------------------------------|--|
| SDBIP development | CoMOP16 | Institutional | Institutional | R0 | 2018/19 SDBIP | 2019/2020 SDBIP approved by the Executive Mayor within the stipulated period | 2019/2020 SDBIP approved by the Executive Mayor by the 28 th of June 2019 | Approved SDBIP | N/A | N/A | N/A | 2019/2020 SDBIP approved by the Executive Mayor by the 28 th of June 2018 |

17.5 Key Performance Area: Financial Viability and Management

Development Objective: To ensure legally sound financial viability and management

| Programme / Project | IDP Numbers | Location | Ward | 2018/19 Budget | Baseline | Key Performance Indicator | 2018/19 Target | Means of verification | First Quarter Planned Target | Second Quarter Planned Target | Third Quarter Planned Target | Fourth Quarter Planned Target |
|--|--------------------|---------------|---------------|----------------|--|--|---|--|--|--|--|---|
| Development Objective: To ensure legally sound financial viability and management | | | | | | | | | | | | |
| Development Priority: financial management | | | | | | | | | | | | |
| Implementation of Budget Process | Com039 | Institutional | Institutional | R0 | 2018/19 final budget was approved on 31 May 2018 | Budget processes in accordance with MFMA and its regulations complied with | 2019/20 IDP and budget process plan approved | Council Resolution | 2019/20 IDP and budget process plan approved | N/A | 2019/20 draft budget adopted by 31 March 2019 | 2019/20 final budget approved by 31 May 2019 |
| | | | | | | | | 2017/2018 capital projects budget roll-over approved by 25 August 2018 | 2017/2018 capital projects budget roll-over approved by 25 August 2018 | N/A | 2018/2019 adjustments budget approved by 28 February 2019 | N/A |
| | | | | | | | | 2017/2018 Virements Budget approved by 25 August 2018 | 2017/2018 Virements Budget approved by 25 August 2018 | N/A | N/A | N/A |
| Compliance with MFMA in-year reporting framework | CoMOP31 CoMOP32 | Institutional | Institutional | R600 000 | 12 budget performance report tabled within 30 days after the end of each | Number of monthly budget performance reports submitted to the Executive | 12 budget performance reports submitted to the Executive Mayor and National | Proof of submission for the reports | 3 budget performance reports submitted to the Executive Mayor and National | 6 budget performance reports submitted to the Executive Mayor and National | 9 budget performance reports submitted to the Executive Mayor and National Treasury by | 12 budget performance reports submitted to the Executive Mayor and National Treasury by |

| Programme / Project | IDP Numbers | Location | Ward | 2018/19 Budget | Baseline | Key Performance Indicator | 2018/19 Target | Means of verification | First Quarter Planned Target | Second Quarter Planned Target | Third Quarter Planned Target | Fourth Quarter Planned Target |
|---------------------------------|-------------|---------------|---------------|----------------|---|--|--|---|---|---|---|---|
| | | | | | quarter before council | Mayor and National Treasury within prescribed timeframe | Treasury by the 14th of every month | | Treasury by the 14th of every month | Treasury by the 14th of every month | the 14th of every month | the 14th of every month |
| | | | | | 4 quarterly budget performance reports submitted to council | Number of quarterly budget performance reports submitted to council as per prescribed timeframe | 4 quarterly budget performance reports submitted to council | Council Resolutions | 1 quarterly budget performance report submitted to council by 30 July 2018 | 2 quarterly budget performance report submitted to council by 30 July 2018 | 3 quarterly budget performance report submitted to council by 30 July 2018 | 4 quarterly budget performance report submitted to council by 30 July 2018 |
| | | | | R600 000 | Budget information not adequately published on the Website | Number of budget compliance documents published in accordance with Section 75 of the MFMA | All budget compliance documents published in accordance with Section 75 of the MFMA | Budget Information published on the Website | All budget compliance documents published in accordance with Section 75 of the MFMA | All budget compliance documents published in accordance with Section 75 of the MFMA | All budget compliance documents published in accordance with Section 75 of the MFMA | All budget compliance documents published in accordance with Section 75 of the MFMA |
| Financial Management programmes | CoMO44 | Institutional | Institutional | R3 272 203 | 4 Cost reflective structure determined and reviewed for public services | Number of Cost reflective structure determined and reviewed (Water and Sanitation, Energy, Licensing and Waste Management) | 4 Cost reflective structure determined and reviewed (Water and Sanitation, Energy, Licensing and Waste Management) | Costing structure review report | 1 Cost reflective structure determined and reviewed for Licensing | 2 Cost reflective structure determined and reviewed for Water and Sanitation | 3 Cost reflective structure determined and reviewed for Waste management | 4 Cost reflective structure determined and reviewed for Energy |

| Programme / Project | IDP Numbers | Location | Ward | 2018/19 Budget | Baseline | Key Performance Indicator | 2018/19 Target | Means of verification | First Quarter Planned Target | Second Quarter Planned Target | Third Quarter Planned Target | Fourth Quarter Planned Target |
|------------------------|-------------|---------------|---------------|----------------|---|--|---|--|--|--|--|---|
| | CoMOP34 | Institutional | Institutional | R5 064 486 | The 2016/2017 Asset Register | Percentage of the immovable asset register updated | 100% of the immovable asset register updated | GRAP compliant asset register | 10% of the immovable asset register updated | 40% of the immovable asset register updated | 65% of the immovable asset register updated | 100% of the immovable asset register updated |
| | CoMOP51 | Institutional | Institutional | R0 | Annual financial statements for 2016/17 submitted to AG | 2018/19 financial statements submitted to AG within prescribed timelines | 2018/19 financial statements submitted to AG by 31 August | Proof of submission | 2018/19 financial statements submitted to AG by 31 August | N/A | N/A | N/A |
| | | | | | | Number of audit findings remedial action plan progress reports submitted | 12 audit findings remedial action plan progress reports submitted | Monthly progress reports | 3 audit findings remedial action plan progress reports submitted | 6 audit findings remedial action plan progress reports submitted | 9 audit findings remedial action plan progress reports submitted | 12 audit findings remedial action plan progress reports submitted |
| General Valuation Roll | CoMOP40 | Institutional | Institutional | R3 000 000 | General Valuation Roll for the period 1 July 2018 to 30 June 2023 | Number of certified supplementary valuation rolls compiled | 1 Certified Supplementary Valuation Roll compiled | Certified Supplementary Valuation Roll | Quarterly draft supplementary valuations conducted | Quarterly draft supplementary valuations conducted | Quarterly draft supplementary valuations conducted | 1 Certified Supplementary Valuation Roll compiled |
| | CoMOP42 | Institutional | Institutional | R2 430 685 | 2564 Objections received for the period 1 July 2018 to 30 June 2023 | % of the number of objections processed and completed | 100% objections processed and completed | Objection register | 50% objections processed and completed | 100% objections processed and completed | N/A | N/A |

| Programme / Project | IDP Numbers | Location | Ward | 2018/19 Budget | Baseline | Key Performance Indicator | 2018/19 Target | Means of verification | First Quarter Planned Target | Second Quarter Planned Target | Third Quarter Planned Target | Fourth Quarter Planned Target |
|--------------------------------|-------------|---------------|---------------|----------------|--|--|--|----------------------------|--|--|--|--|
| Revenue enhancement programmes | CoMOP37 | Institutional | Institutional | RO | 98% monthly meter reading rate attained | Percentage of monthly meter reading rate achieved | 98% monthly meter reading rate attained | Meter reading report | 98% monthly meter reading rate attained | 98% monthly meter reading rate attained | 98% monthly meter reading rate attained | 98% monthly meter reading rate attained |
| | CoMOP99 | Institutional | Institutional | RO | 93% monthly average collection rate attained | Percentage of monthly average collection rate attained | 92% monthly average collection rate attained | Debtor Payment Rate Report | 92% monthly average collection rate attained | 92% monthly average collection rate attained | 92% monthly average collection rate attained | 92% monthly average collection rate attained |

18. REVENUE AND EXPENDITURE PROJECTIONS

18.1 Monthly Projections of Revenue by Source

| Description | Budget Year 2018/19 | | | | | | | | | | | | Medium Term Revenue and Expenditure Framework | | |
|--|---------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|---|------------------------|------------------------|
| | July | August | Sept. | October | November | December | January | February | March | April | May | June | Budget Year 2018/19 | Budget Year +1 2019/20 | Budget Year +2 2020/21 |
| Revenue By Source | | | | | | | | | | | | | | | |
| Property rates | 50 211 | 50 211 | 50 211 | 50 211 | 50 211 | 50 211 | 50 211 | 50 211 | 50 211 | 50 211 | 50 211 | 50 211 | 602 531 | 633 248 | 681 375 |
| Service charges - electricity revenue | 78 738 | 78 738 | 78 738 | 78 738 | 78 738 | 78 738 | 78 738 | 78 738 | 78 738 | 78 738 | 78 738 | 78 738 | 944 852 | 976 347 | 1 030 046 |
| Service charges - water revenue | 8 146 | 8 146 | 8 146 | 8 146 | 8 146 | 8 146 | 8 146 | 8 146 | 8 146 | 8 146 | 8 146 | 8 146 | 97 758 | 101 016 | 106 572 |
| Service charges - sanitation revenue | 2 390 | 2 390 | 2 390 | 2 390 | 2 390 | 2 390 | 2 390 | 2 390 | 2 390 | 2 390 | 2 390 | 2 390 | 28 675 | 29 630 | 31 260 |
| Service charges - refuse revenue | 8 937 | 8 937 | 8 937 | 8 937 | 8 937 | 8 937 | 8 937 | 8 937 | 8 937 | 8 937 | 8 937 | 8 937 | 107 241 | 110 815 | 116 911 |
| Service charges - other | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Rental of facilities and equipment | 1 058 | 1 058 | 1 058 | 1 058 | 1 058 | 1 058 | 1 058 | 1 058 | 1 058 | 1 058 | 1 058 | 1 058 | 12 694 | 13 117 | 13 839 |
| Interest earned - external investments | 145 | 145 | 145 | 145 | 145 | 145 | 145 | 145 | 145 | 145 | 145 | 145 | 1 740 | 1 834 | 1 835 |
| Interest earned - outstanding debtors | 2 104 | 2 104 | 2 104 | 2 104 | 2 104 | 2 104 | 2 104 | 2 104 | 2 104 | 2 104 | 2 104 | 2 104 | 28 859 | 31 745 | 34 919 |
| Dividends received | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Fines, penalties and forfeits | 697 | 697 | 697 | 697 | 697 | 697 | 697 | 697 | 697 | 697 | 697 | 697 | 8 363 | 8 815 | 9 299 |
| Licences and permits | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Agency services | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Transfers and subsidies | 61 755 | 61 755 | 61 755 | 61 755 | 61 755 | 61 755 | 61 755 | 61 755 | 61 755 | 61 755 | 61 755 | 198 143 | 198 143 | 208 843 | 220 328 |
| Other revenue | 2 381 | 2 381 | 2 381 | 2 381 | 2 381 | 2 381 | 2 381 | 2 381 | 2 381 | 2 381 | 2 381 | 2 381 | 28 575 | 29 527 | 31 161 |
| Gains on disposal of PPE | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Revenue (excluding capital transfers and contributions) | 216 562 | 216 562 | 216 562 | 216 562 | 216 562 | 216 562 | 216 562 | 216 562 | 216 562 | 216 562 | 216 562 | 416 312 | 2 800 491 | 2 900 990 | 3 111 135 |
| Expenditure By Type | | | | | | | | | | | | | | | |
| Employee related costs | 73 980 | 73 980 | 73 980 | 73 980 | 73 980 | 73 980 | 73 980 | 73 980 | 73 980 | 73 980 | 73 980 | 73 980 | 887 762 | 928 670 | 980 009 |
| Remuneration of councillors | 3 475 | 3 475 | 3 475 | 3 475 | 3 475 | 3 475 | 3 475 | 3 475 | 3 475 | 3 475 | 3 475 | 3 475 | 41 695 | 43 948 | 46 385 |
| Debt impairment | 11 972 | 11 972 | 11 972 | 11 972 | 11 972 | 11 972 | 11 972 | 11 972 | 11 972 | 11 972 | 11 972 | 11 972 | 143 864 | 152 379 | 161 938 |
| Depreciation & Asset Impairment | 2 790 | 2 790 | 2 790 | 2 790 | 2 790 | 2 790 | 2 790 | 2 790 | 2 790 | 2 790 | 2 790 | 509 871 | 540 557 | 567 585 | 595 964 |
| Finance charges | 3 337 | 3 337 | 3 337 | 3 337 | 3 337 | 3 337 | 3 337 | 3 337 | 3 337 | 3 337 | 3 337 | 3 337 | 40 039 | 37 010 | 27 978 |
| Bulk purchases | 61 349 | 61 349 | 61 349 | 61 349 | 61 349 | 61 349 | 61 349 | 61 349 | 61 349 | 61 349 | 61 349 | 61 349 | 736 187 | 794 583 | 857 668 |

| Description | Budget Year 2018/19 | | | | | | | | | | | | Medium Term Revenue and Expenditure Framework | | |
|--|---------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|------------------|---|------------------------|------------------------|
| | July | August | Sept. | October | November | December | January | February | March | April | May | June | Budget Year 2018/19 | Budget Year +1 2019/20 | Budget Year +2 2020/21 |
| R thousand | | | | | | | | | | | | | | | |
| Revenue By Source | | | | | | | | | | | | | | | |
| Other materials | 4 628 | 4 628 | 4 628 | 4 628 | 4 628 | 4 628 | 4 628 | 4 628 | 4 628 | 4 628 | 4 628 | 4 658 | 56 567 | 58 552 | 61 761 |
| Contracted services | 38 253 | 38 253 | 38 253 | 38 253 | 38 253 | 38 253 | 38 253 | 38 253 | 38 253 | 38 253 | 38 253 | 52 980 | 473 762 | 452 011 | 440 237 |
| Transfers and subsidies | 2 939 | 2 939 | 2 939 | 2 939 | 2 939 | 2 939 | 2 939 | 2 939 | 2 939 | 2 939 | 2 939 | 2 979 | 35 310 | 37 217 | 39 264 |
| Other expenditure | 21 266 | 21 266 | 21 266 | 21 266 | 21 266 | 21 266 | 21 266 | 21 266 | 21 266 | 21 266 | 21 266 | 21 806 | 255 735 | 262 838 | 298 036 |
| Loss on disposal of PPE | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Expenditure | 223 988 | 223 988 | 223 988 | 223 988 | 223 988 | 223 988 | 223 988 | 223 988 | 223 988 | 223 988 | 223 988 | 746 407 | 3 210 279 | 3 334 792 | 3 518 220 |
| Surplus/(Deficit) | (7 427) | (7 427) | (7 427) | (7 427) | (7 427) | (7 427) | (7 427) | (7 427) | (7 427) | (7 427) | (7 427) | (328 095) | (409 788) | (434 262) | (407 085) |
| Provincial and District | 31 809 | 31 809 | 31 809 | 31 809 | 31 809 | 31 809 | 31 809 | 31 809 | 31 809 | 31 809 | 31 809 | 187 091 | 536 992 | 534 657 | 605 131 |
| Transfers and subsidies - capital (monetary allocations) (National / Provincial Departments, Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions) | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Transfers and subsidies - capital (in-kind - all) | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Surplus/(Deficit) after capital transfers & contributions | 24 383 | 24 383 | 24 383 | 24 383 | 24 383 | 24 383 | 24 383 | 24 383 | 24 383 | 24 383 | 24 383 | (141 004) | 127 204 | 100 456 | 198 046 |
| Taxes/Con | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Attributable to minorities | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Share of surplus/ (deficit) of associate | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Surplus/(Deficit) | 24 383 | 24 383 | 24 383 | 24 383 | 24 383 | 24 383 | 24 383 | 24 383 | 24 383 | 24 383 | 24 383 | (141 004) | 127 204 | 100 456 | 198 046 |

18.2 Monthly Projections of Operating revenue and Expenditure by Vote

| Description | Budget Year 2018/19 | | | | | | | | | | | | Medium Term Revenue and Expenditure Framework | | |
|---|---------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|---|------------------------|------------------------|
| | July | August | Sept. | October | November | December | January | February | March | April | May | June | Budget Year 2018/19 | Budget Year +1 2019/20 | Budget Year +2 2020/21 |
| Revenue by Vote | | | | | | | | | | | | | | | |
| Vote 1 - COUNCIL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 6 | 6 | 6 |
| Vote 2 - OFFICE OF COUNCIL | 49 | 49 | 49 | 49 | 49 | 49 | 49 | 49 | 49 | 49 | 49 | 49 | 594 | 626 | 660 |
| Vote 3 - MUNICIPAL MANAGER | 352 | 352 | 352 | 352 | 352 | 352 | 352 | 352 | 352 | 352 | 352 | 352 | 4 223 | 4 451 | 4 696 |
| Vote 4 - CITY PLANNING AND DEVELOPMENT DEPARTMENT | 633 | 633 | 633 | 633 | 633 | 633 | 633 | 633 | 633 | 633 | 633 | 633 | 7 591 | 8 001 | 8 441 |
| Vote 5 - CORPORATE SERVICES DEPARTMENT | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 598 | 631 | 665 |
| Vote 6 - STRATEGIC MANAGEMENT SERVICES | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 7 - FINANCIAL MANAGEMENT | 109 741 | 109 741 | 109 741 | 109 741 | 109 741 | 109 741 | 109 741 | 109 741 | 109 741 | 109 741 | 109 741 | 113 349 | 1 320 503 | 1 413 047 | 1 539 033 |
| Vote 8 - LEGAL SERVICES | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 9 - REGIONAL CENTRE COORDINATION | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 10 - COMMUNITY SERVICES | 10 059 | 10 059 | 10 059 | 10 059 | 10 059 | 10 059 | 10 059 | 10 059 | 10 059 | 10 059 | 10 059 | 10 059 | 120 704 | 116 069 | 122 442 |
| Vote 11 - PUBLIC WORKS, ROADS AND TRANSPORT | 34 891 | 34 891 | 34 891 | 34 891 | 34 891 | 34 891 | 34 891 | 34 891 | 34 891 | 34 891 | 34 891 | 34 891 | 190 172 | 573 969 | 535 291 |
| Vote 12 - PUBLIC SAFETY | 732 | 732 | 732 | 732 | 732 | 732 | 732 | 732 | 732 | 732 | 732 | 732 | 198 875 | 206 930 | 218 104 |
| Vote 13 - WATER AND SANITATION | 10 540 | 10 540 | 10 540 | 10 540 | 10 540 | 10 540 | 10 540 | 10 540 | 10 540 | 10 540 | 10 540 | 10 540 | 126 477 | 130 894 | 137 882 |
| Vote 14 - ENERGY | 81 324 | 81 324 | 81 324 | 81 324 | 81 324 | 81 324 | 81 324 | 81 324 | 81 324 | 81 324 | 81 324 | 81 324 | 975 889 | 1 008 338 | 1 062 037 |
| Vote 15 - [NAME OF VOTE 15] | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Revenue by Vote | 248 371 | 248 371 | 248 371 | 248 371 | 248 371 | 248 371 | 248 371 | 248 371 | 248 371 | 248 371 | 248 371 | 605 403 | 3 337 483 | 3 435 248 | 3 716 266 |
| Expenditure by Vote to be appropriated | | | | | | | | | | | | | | | |
| Vote 1 - COUNCIL | 5 563 | 5 563 | 5 563 | 5 563 | 5 563 | 5 563 | 5 563 | 5 563 | 5 563 | 5 563 | 5 563 | 5 563 | 8 772 | 69 965 | 71 669 |
| Vote 2 - OFFICE OF COUNCIL | 2 263 | 2 263 | 2 263 | 2 263 | 2 263 | 2 263 | 2 263 | 2 263 | 2 263 | 2 263 | 2 263 | 2 263 | 3 518 | 28 414 | 27 895 |
| Vote 3 - MUNICIPAL MANAGER | 8 210 | 8 210 | 8 210 | 8 210 | 8 210 | 8 210 | 8 210 | 8 210 | 8 210 | 8 210 | 8 210 | 8 210 | 23 457 | 113 767 | 118 597 |
| Vote 4 - CITY PLANNING AND DEVELOPMENT DEPARTMENT | 7 043 | 7 043 | 7 043 | 7 043 | 7 043 | 7 043 | 7 043 | 7 043 | 7 043 | 7 043 | 7 043 | 7 043 | 41 692 | 119 169 | 128 130 |
| Vote 5 - CORPORATE SERVICES DEPARTMENT | 9 864 | 9 864 | 9 864 | 9 864 | 9 864 | 9 864 | 9 864 | 9 864 | 9 864 | 9 864 | 9 864 | 9 864 | 14 464 | 122 971 | 120 186 |
| Vote 6 - STRATEGIC MANAGEMENT SERVICES | 3 185 | 3 185 | 3 185 | 3 185 | 3 185 | 3 185 | 3 185 | 3 185 | 3 185 | 3 185 | 3 185 | 3 185 | 5 085 | 40 130 | 41 298 |
| Vote 7 - FINANCIAL MANAGEMENT | 19 964 | 19 964 | 19 964 | 19 964 | 19 964 | 19 964 | 19 964 | 19 964 | 19 964 | 19 964 | 19 964 | 19 964 | 36 130 | 255 737 | 268 751 |
| Vote 8 - LEGAL SERVICES | 173 | 173 | 173 | 173 | 173 | 173 | 173 | 173 | 173 | 173 | 173 | 173 | 2 071 | 2 183 | 2 309 |
| Vote 9 - REGIONAL CENTRE COORDINATION | 1 571 | 1 571 | 1 571 | 1 571 | 1 571 | 1 571 | 1 571 | 1 571 | 1 571 | 1 571 | 1 571 | 1 571 | 4 275 | 21 568 | 22 768 |

| Description | Budget Year 2018/19 | | | | | | | | | | | | Medium Term Revenue and Expenditure Framework | | |
|---|---------------------|---------|---------|---------|----------|----------|---------|----------|---------|---------|---------|-----------|---|------------------------|------------------------|
| | July | August | Sept. | October | November | December | January | February | March | April | May | June | Budget Year 2018/19 | Budget Year +1 2019/20 | Budget Year +2 2020/21 |
| R thousand | | | | | | | | | | | | | | | |
| Revenue by Vote | | | | | | | | | | | | | | | |
| Vote 10 - COMMUNITY SERVICES | 31 754 | 31 754 | 31 754 | 31 754 | 31 754 | 31 754 | 31 754 | 31 754 | 31 754 | 31 754 | 31 754 | 104 124 | 453 423 | 488 219 | 503 189 |
| Vote 11 - PUBLIC WORKS, ROADS AND TRANSPORT | 17 237 | 17 237 | 17 237 | 17 237 | 17 237 | 17 237 | 17 237 | 17 237 | 17 237 | 17 237 | 17 237 | 240 906 | 430 509 | 400 716 | 419 624 |
| Vote 12 - PUBLIC SAFETY | 23 039 | 23 039 | 23 039 | 23 039 | 23 039 | 23 039 | 23 039 | 23 039 | 23 039 | 23 039 | 23 039 | 78 538 | 331 961 | 342 706 | 372 607 |
| Vote 13 - WATER AND SANITATION | 23 030 | 23 030 | 23 030 | 23 030 | 23 030 | 23 030 | 23 030 | 23 030 | 23 030 | 23 030 | 23 030 | 92 821 | 346 146 | 362 380 | 375 021 |
| Vote 14 - ENERGY | 71 093 | 71 093 | 71 093 | 71 093 | 71 093 | 71 093 | 71 093 | 71 093 | 71 093 | 71 093 | 71 093 | 92 441 | 874 459 | 393 291 | 1 005 506 |
| Vote 15 - (NAME OF VOTE 15) | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Expenditure by Vote | 223 988 | 223 988 | 223 988 | 223 988 | 223 988 | 223 988 | 223 988 | 223 988 | 223 988 | 223 988 | 223 988 | 746 407 | 3 210 279 | 3 334 792 | 3 518 220 |
| Surplus/(Deficit) before assoc. | 24 383 | 24 383 | 24 383 | 24 383 | 24 383 | 24 383 | 24 383 | 24 383 | 24 383 | 24 383 | 24 383 | (141 004) | 127 204 | 100 456 | 198 046 |
| Taxation | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Attributable to minorities | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Share of surplus/ (deficit) of associate | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Surplus/(Deficit) | 24 383 | 24 383 | 24 383 | 24 383 | 24 383 | 24 383 | 24 383 | 24 383 | 24 383 | 24 383 | 24 383 | (141 004) | 127 204 | 100 456 | 198 046 |

18.3 Monthly Projections of Capital Expenditure by Vote

| Description | Budget Year 2018/19 | | | | | | | | | | | | Medium Term Revenue and Expenditure Framework | | |
|---|---------------------|--------|-------|---------|------|------|---------|------|-------|-------|-----|---------|---|------------------------|------------------------|
| | July | August | Sept. | October | Nov. | Dec. | January | Feb. | March | April | May | June | Budget Year 2018/19 | Budget Year +1 2019/20 | Budget Year +2 2020/21 |
| <i>Multi-year expenditure to be appropriated</i> | | | | | | | | | | | | | | | |
| Vote 1 - COUNCIL | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 2 - OFFICE OF COUNCIL | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 3 - MUNICIPAL MANAGER | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 4 - CITY PLANNING AND DEVELOPMENT DEPARTMENT | - | - | - | - | - | - | - | - | - | - | - | 2 750 | 2 750 | 9 000 | 5 |
| Vote 5 - CORPORATE SERVICES DEPARTMENT | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 6 - STRATEGIC MANAGEMENT SERVICES | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 7 - FINANCIAL MANAGEMENT | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 8 - LEGAL SERVICES | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 9 - REGIONAL CENTRE COORDINATION | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 10 - COMMUNITY SERVICES | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 11 - PUBLIC WORKS, ROADS AND TRANSPORT | - | - | - | - | - | - | - | - | - | - | - | 167 781 | 167 781 | 223 122 | 218 816 |
| Vote 12 - PUBLIC SAFETY | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 13 - WATER AND SANITATION | - | - | - | - | - | - | - | - | - | - | - | 36 219 | 36 219 | 56 753 | 38 251 |
| Vote 14 - ENERGY | - | - | - | - | - | - | - | - | - | - | - | 16 545 | 16 545 | 16 572 | 15 569 |
| Vote 15 - (NAME OF VOTE 15) | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Capital multi-year expenditure sub-total | - | - | - | - | - | - | - | - | - | - | - | 223 295 | 223 295 | 305 447 | 279 138 |
| <i>Single-year expenditure to be appropriated</i> | | | | | | | | | | | | | | | |
| Vote 1 - COUNCIL | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 2 - OFFICE OF COUNCIL | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 3 - MUNICIPAL MANAGER | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |

| Description | Budget Year 2018/19 | | | | | | | | | | | | Medium Term Revenue and Expenditure Framework | | |
|---|---------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|----------------|---|------------------------|------------------------|
| | July | August | Sept. | October | Nov. | Dec. | January | Feb. | March | April | May | June | Budget Year: 2018/19 | Budget Year +1 2019/20 | Budget Year +2 2020/21 |
| R thousand | | | | | | | | | | | | | | | |
| <i>Multi-year expenditure to be appropriated</i> | | | | | | | | | | | | | | | |
| Vote 4 - CITY PLANNING AND DEVELOPMENT DEPARTMENT | 3 678 | 3 678 | 3 678 | 3 678 | 3 678 | 3 678 | 3 678 | 3 678 | 3 678 | 3 678 | 3 678 | 3 678 | 44 410 | 17 620 | 43 500 |
| Vote 5 - CORPORATE SERVICES DEPARTMENT | 80 | 60 | 61 | 61 | 61 | 61 | 62 | 62 | 62 | 62 | 65 | 1,323 | 2,000 | - | - |
| Vote 6 - STRATEGIC MANAGEMENT SERVICES | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 7 - FINANCIAL MANAGEMENT | 99 | 104 | 104 | 105 | 105 | 106 | 106 | 106 | 107 | 107 | 113 | 2,138 | 3,300 | 3,500 | 4,585 |
| Vote 8 - LEGAL SERVICES | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 9 - REGIONAL CENTRE COORDINATION | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 10 - COMMUNITY SERVICES | - | - | - | - | - | - | - | - | - | - | - | 900 | 900 | - | - |
| Vote 11 - PUBLIC WORKS, ROADS AND TRANSPORT | 17 841 | 17 841 | 17 841 | 17 841 | 17 841 | 17 841 | 17 841 | 17 841 | 17 841 | 17 841 | 17 841 | 23 291 | 219 541 | 188 300 | 230 106 |
| Vote 12 - PUBLIC SAFETY | - | - | - | - | - | - | - | - | - | - | - | 350 | 350 | - | - |
| Vote 13 - WATER AND SANITATION | 6 847 | 6 847 | 6 847 | 6 847 | 6 847 | 6 847 | 6 847 | 6 847 | 6 847 | 6 847 | 6 847 | 50 547 | 125 866 | 80 112 | 81 408 |
| Vote 14 - ENERGY | 1 208 | 1 208 | 1 208 | 1 208 | 1 208 | 1 208 | 1 208 | 1 208 | 1 208 | 1 208 | 1 208 | 3 208 | 16 500 | 15 428 | 16 431 |
| Vote 15 - (NAME OF VOTE '5') | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Capital single-year expenditure sub-total | 29 575 | 29 575 | 29 575 | 29 575 | 29 575 | 29 575 | 29 575 | 29 575 | 29 575 | 29 575 | 29 575 | 81 875 | 487 297 | 301 460 | 371 445 |
| Total Capital Expenditure | 29 575 | 29 575 | 29 575 | 29 575 | 29 575 | 29 575 | 29 575 | 29 575 | 29 575 | 29 575 | 29 575 | 305 270 | 630 582 | 606 907 | 650 581 |

19. CONCLUSION

The Service Delivery and Budget Implementation Plan pursues the objectives of local government as well as issues raised by communities and stakeholders of City of Mbombela. It is also a tool that enables local government stakeholders, councillors, and communities to monitor and evaluate the performance of the municipality against the set targets.

The set targets will then be used by Councillors to play an oversight function with regard to service delivery and institutional performance. Furthermore, the SDBIP will be made public to communities of the City of Mbombela.

City of Mbombela officials and Councillors have a collective responsibility of implementing and monitoring the SDBIP respectively